Electric Light Department

2009 Budget

1st Draft: February 18, 2009

C:commissioners/budgetcoversheet

2008 Sales

&

Revenue Review

LITTLETON LIGHT D. .RTMENT MONTHLY CASH REPORT

CASH EXPENDITURES	2008 BUDGET AMT	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	2008 YTD TOTAL
POWER COSTS	23,922,328	2,131,747	2,197,355	2,235,389	2,361,788	2,389,352	2,135,242	3,447,611	2,794,797	2,755,015	1,874,844	1,703,929	2,258,315	28,285,384
OTHER OPERATING COSTS (working capital adj May / June)	5,732,559	593,041	327,765	446,360	480,145	468,871	370,736	724,964	320,161	316,224	430,190	572,796	789,263	5,840,516
TOTAL OPERATING EXPENDITURES	29,654,887	2,724,788	2,525,120	2,681,750	2,841,933	2,858,224	2,505,978	4,172,575	3,114,958	3,071,239	2,305,035	2,276,725	3,047,577	34,125,901
CUSTOMER REFUNDS		700				687			2,354			154		3,895
CAPITAL		854	6,596	6,617	10,311	23,571	7,066	34,337	1,465	1,566	105,581	81,838	3,468	283,270
SALES TAX PAYMENTS		63,754	73,151	65,044	69,799	76,008	69,364	80,853	90,366	82,949	77,977	82,532	79,439	911,235
YEAR END EXPENSES														0
STORES ISSUES FOR EMERGENCY													-23,155	-23,155
CASH ADJUSTMENTS		-7,216	-4,924	820	-4,021	-3,156	-1,610	-3,202	-370	16,568	23,708	-935	-23,216	-7,555
TRANS FROM RATE STABILIZATION														0
MMEWC FLUSH OF FUNDS								-52,402						-52,402
TRANS FROM WORKING CAPITAL						-2,073,831	-543,137							-2,616,968
GRAND TOTAL EXPENDITURES		2,782,880	2,599,942	2,754,230	2,918,022	881,504	2,037,662	4,232,161	3,208,773	3,172,322	2,512,301	2,440,314	3,084,113	32,624,222
MONTHLY CASH RECEIPTS		2,314,662	2,287,085	2,222,561	2,141,223	2,896,849	1,917,734	2,903,326	3,701,079	2,789,949	2,576,816	2,755,930	2,676,163	31,183,377
NET CASH ACTIVITY		-468,217	-312,857	-531,669	-776,799	2,015,345	-119,928	-1,328,835	492,307	-382,373	64,515	315,617	-407,950	-1,440,845
TOTAL BILLINGS & JOBBINGS		2,526,125	2,145,515	2,285,275	2,618,128	2,141,697	2,461,709	2,900,875	2,675,031	2,583,045	2,560,063	2,441,603	2,734,261	30,073,327
SALES TAXES		73,151	65,042	69,799	76,000	69364	80,853	90,364	82,947	77,977	82,532	79,439	89,021	936,489
MONTHLY PAYROLL		242,446	181,435	192,625	214,636	171,719	176,253	250,051	157,754	160,329	202,361	166,508	253,800	2,369,917
PAYROLL %		9.60%	8.46%	8.43%	8.20%	8.02%	7.16%	8.62%	5.90%	6.21%	7.90%	6.82%	9.28%	7.88%

AVAILABLE FUNDS ACCOUNT	OPENING BALANCE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
DEPRECIATION ACCT	3,347,826	3,387,285	3,387,285	3,387,285	3,410,400	3,392,689	3,381,424	3,376,375	3,384,637	3,348,448	3,305,977	3,349,798	3,387,837
RATE STABILIZATION FUND	520,106	522,227	522,227	522,227	525,503	528,105	529,283	530,515	531,765	532,998	534,455	535,701	536,703
SELECT STABILIZATION	4,925,076	4,944,830	4,944,830	4,944,830	4,983,292	5,022,039	5,040,356	5,059,286	5,078,083	5,095,075	5,106,568	5,116,318	5,126,484
PGET ESCROW	3,320,747	3,334,962	3,334,962	3,334,962	3,362,503	2,388,662	1,849,134	1,899,572	1,905,041	1,910,319	1,915,835	1,920,555	1,924,049
PENSION FUND	889,234	892,861	895,750	898,462	900,706	902,910	904,925	907,030	959,071	911,276	913,767	915,897	917,611
ISO CAPITAL FUND						1,000,622	1,505,490	1,505,490	1,507,445	1,509,813	1,500,000	1,502,409	1,504,420
MMWEC CAPITAL FUND	3,018,564	3,018,564	3,018,564	3,018,564	3,018,564	947,183	404,046	404,046	4,000	4,000	4,000	4,000	4,000
GENERAL CASH FUNDS	4,974,745	4,506,527	4,193,671	3,662,002	2,885,203	4,900,549	4,780,621	3,451,786	3,944,092	3,561,720	3,626,234	3,941,851	3,533,901
PETTY CASH	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
ACCTS RECEIVABLE. RATES	2,144,375	2,432,970	2,346,435	2,580,573	3,148,251	2,465,837	3,079,551	3,261,539	2,695,768	2,606,494	2,653,253	2,420,218	2,456,584
ACCTS RECEIVABLE. OTHER	9,608	8,816	24,963	16,441	-6,714	-6,681	17,191	-18,911	17,181	6,730	31,905	7,812	19,805
SUBTOTAL AVAILABLE FNDS	23,151,280	23,050,041	22,669,687	22,366,346	22,228,708	21,542,915	21,493,022	20,377,728	20,028,083	19,487,872	19,592,994	19,715,560	19,412,395
ACCOUNTS PAYABLE	2,038,584	2,032,814	2,033,514	2,033,514	2,185,036	1,801,688	2,600,427	2,600,427	2,616,900	2,322,516	1,688,234	1,644,865	1,486,282
SALES TAX PAYABLE	63,754	73,151	65,044	69,799	76,008	69,364	80,853	90,366	82,949	77,977	82,532	79,439	89,021
SELECT CONTRACT BUYOUT	4,983,978	4,899,899	4,796,066	4,796,066	4,730,695	4,665,609	4,476,260	4,495,190	4,410,154	4,323,313	4,230,973	4,033,057	4,043,223
PG & E SETTLEMENT	2,677,931	2,636,355	2,580,565	2,580,565	2,552,317	2,522,686	2,416,578	2,422,016	2,371,695	2,321,183	2,270,909	2,219,839	2,167,543
TOTALS	9,764,246	9,642,219	9,475,189	9,479,945	9,544,056	9,059,348	9,574,118	9,607,999	9,481,698	9,044,989	8,272,648	7,977,200	7,786,069
NET AVAILABLE FUNDS	13,387,034	13,407,822	13,194,497	12,886,400	12,684,652	12,483,568	11,918,904	10,769,729	10,546,385	10,442,882	11,320,347	11,738,360	11,626,326

														YTDTOTAL
MONTHLY ELECTRIC SALES		2,489,975	2,127,795	2,273,208	2,493,560	2,135,964	2,428,260	2,861,481	2,617,994	2,566,337	2,512,795	2,381,328	2,707,227	29,595,925
MONTHLY JOBBINGS		36,151	17,720	12,067	124,567	5,732	33,448	39,394	57,037	16,708	47,268	60,276	27,034	477,402
% of SALES														
PPOWER COST		88.2%	105.1%	103.9%	95.8%	100.0%	142.0%	97.7%	105.2%	73.1%	67.8%	94.8%	70.3%	95.6%
(Power cost are paid the following mo.)														
OTHER OPERATING COST		23.8%	15.4%	19.6%	19.3%	22.0%	15.3%	25.3%	12.2%	12.3%	17.1%	24.1%	29.2%	19.7%
TOTAL BILLINGS & JOBBINGS		2,526,126	2,145,516	2,285,277	2,618,129	2,141,698	2,461,710	2,900,876	2,675,032	2,583,046	2,560,064	2,441,605	2,734,262	30,073,327

LITTLETON LIGHT DEPARTMENT KWH / BILLING COMPARISON

KWH SYSTEM USAGE

	2004	2005	2006	2007	2008	04-05 DIFFERENCE	05-06 DIFFERENCE	06-07 DIFFERENCE	07-08 DIFFERENCE	04-05 GROWTH	05-06 GROWTH	06-07 GROWTH	07-08 GROWTH
JANUARY	21,754,470	22,656,726	21,098,353	23,176,021	24,590,161	902,256	-1,558,373	2,077,668	1,414,140	4.15%	-6.88%	9.85%	6.10%
FEBRUARY	20,953,232	21,691,791	20,183,544	20,170,984	20,604,183	738,559	-1,508,247	-12,560	433,199	3.52%	-6.95%	-0.06%	2.15%
MARCH	21,869,634	21,349,005	18,451,705	20,080,509	20,812,013	-520,629	-2,897,300	1,628,804	731,504	-2.38%	-13.57%	8.83%	3.64%
APRIL	19,660,394	19,795,141	18,956,601	19,773,754	22,990,770	134,747	-838,540	817,153	3,217,016	0.69%	-4.24%	4.31%	16.27%
MAY	17,948,853	18,509,939	19,438,331	21,939,920	18,551,114	561,086	928,392	2,501,589	-3,388,806	3.13%	5.02%	12.87%	-15.45%
JUNE	19,395,655	23,038,196	18,602,889	18,730,049	20,201,444	3,642,541	-4,435,307	127,160	1,471,395	18.78%	-19.25%	0.68%	7.86%
JULY	21,318,682	20,801,374	20,501,134	21,443,549	24,266,137	-517,308	-300,240	942,415	2,822,588	-2.43%	-1.44%	4.60%	13.16%
AUGUST	24,155,516	23,571,064	21,635,303	22,721,155	21,024,345	-584,452	-1,935,761	1,085,852	-1,696,810	-2.42%	-8.21%	5.02%	-7.47%
SEPTEMBER	19,233,970	22,906,404	21,420,363	21,312,047	20,583,388	3,672,434	-1,486,041	-108,316	-728,659	19.09%	-6.49%	-0.51%	-3.42%
OCTOBER	19,175,024	18,841,472	17,995,269	18,816,148	19,643,728	-333,552	-846,203	820,879	827,580	-1.74%	-4.49%	4.56%	4.40%
NOVEMBER	19,861,578	19,475,127	20,236,033	21,997,325	19,106,764	-386,451	760,906	1,761,292	-2,890,561	-1.95%	3.91%	8.70%	-13.14%
DECEMBER	18,724,564	20,330,219	18,221,513	19,573,516	21,424,823	1,605,655	-2,108,706	1,352,003	1,851,307	8.58%	-10.37%	7.42%	9.46%
YTD TOTAL	244,051,572	252,966,458	236,741,038	249,734,977	253,798,870	8,914,886	-16,225,420	12,993,939	4,063,893	3.65%	-6.41%	5.49%	2.42%

RETAIL BILLINGS

	2004	2005	2006	2007	2008	04-05 DIFFERENCE	05-06 DIFFERENCE	06-07 DIFFERENCE	07-08 DIFFERENCE	04-05 GROWTH	05-06 GROWTH	06-07 GROWTH	07-08 GROWTH
JANUARY	$1,906,210	$1,983,462	$2,605,905	$2,825,293	$2,489,975	$77,252	$622,443	$219,388	-$335,318	4.05%	31.38%	8.42%	-11.87%
FEBRUARY	$1,803,384	$1,917,276	$2,475,823	$2,490,408	$2,127,795	$113,892	$558,547	$14,585	-$362,613	6.32%	29.13%	0.59%	-14.56%
MARCH	$1,884,053	$1,894,733	$2,308,067	$2,504,449	$2,273,208	$10,680	$413,334	$196,382	-$231,241	0.57%	21.81%	8.51%	-9.23%
APRIL	$1,771,713	$1,750,687	$2,352,256	$2,466,994	$2,493,560	-$21,026	$601,569	$114,738	$26,566	-1.19%	34.36%	4.88%	1.08%
MAY	$1,649,676	$1,755,924	$2,407,376	$2,705,463	$2,134,964	$106,248	$651,452	$298,087	-$570,499	6.44%	37.10%	12.38%	-21.09%
JUNE	$1,783,488	$2,151,569	$2,351,788	$2,271,136	$2,417,660	$368,081	$200,219	-$80,652	$146,524	20.64%	9.31%	-3.43%	6.45%
JULY	$1,904,215	$1,991,223	$2,576,658	$2,567,273	$2,861,481	$87,008	$585,435	-$9,385	$294,208	4.57%	29.40%	-0.36%	11.46%
AUGUST	$2,129,801	$2,214,453	$2,711,034	$2,696,097	$2,616,385	$84,652	$496,581	-$14,937	-$79,712	3.97%	22.42%	-0.55%	-2.96%
SEPTEMBER	$1,767,185	$2,148,576	$2,645,770	$2,439,700	$2,566,366	$381,391	$497,194	-$206,070	$126,666	21.58%	23.14%	-7.79%	5.19%
OCTOBER	$1,725,571	$1,985,870	$2,261,391	$2,175,570	$2,428,657	$260,299	$275,521	-$85,821	$253,087	15.08%	13.87%	-3.80%	11.63%
NOVEMBER	$1,781,261	$2,306,146	$2,500,887	$2,245,997	$2,379,721	$524,885	$194,741	-$254,890	$133,724	29.47%	8.44%	-10.19%	5.95%
DECEMBER	$1,700,927	$2,403,259	$2,277,255	$2,023,812	$2,616,592	$702,332	-$126,004	-$253,443	$592,780	41.29%	-5.24%	-11.13%	29.29%
YTD TOTALS	$21,807,485	$24,503,178	$29,474,210	$29,412,192	$29,406,364	$2,695,693	$4,971,032	-$62,018	-$5,828	12.36%	20.29%	-0.21%	-0.03%

LITTLETON LIGHT DEPARMENT
STATEMENT OF OPERATING REVENUE
FOR PERIOD 12/01/08 THROUGH 12/31/08

DPU ACCT NUMBER	RATE	K W H CONSUMED	ENG/CAP CHARGE	POWER COST ADJUSTMENT	PASNY REFUND	TOTAL CHARGE	CENTS PER KWH
440-1	10 - 11	4,844,184	389,991.13	193,261.64	-14,502.78	597,755.55	12.340
442-2	20	987,442	97,763.75	38,861.96	0.00	136,625.71	13.836
442-3	30 - 35	1,426,710	150,907.98	56,767.16	0.00	207,675.14	14.556
442-4	41 - 45	13,500,118	1,153,476.60	539,425.60	0.00	1,692,902.20	12.540
445-5	50-60	584,048	48,396.45	23,179.48	0.00	71,575.93	12.255
REVENUE	TOTAL	21,342,502	1,840,535.91	851,495.84	-14,502.78	2,706,534.53	12.681

Rate 10	Residential
Rate 11	Off Peak
Rate 20	Small Business
Rate 30	Commercial/Industrial
Rate 40	Large Commercial/Industrial
Rate 50	Small Municipal
Rate 60	Municipal

MONTHLY	2005	2006	2007	2008
JANUARY	8.810	12.427	12.246	10.178
FEBRUARY	8.903	12.331	12.421	10.313
MARCH	8.942	12.578	12.537	11.159
APRIL	8.885	12.456	12.533	10.884
MAY	9.519	12.415	12.369	11.535
JUNE	9.368	12.681	12.159	12.450
JULY	9.599	12.597	12.001	12.191
AUGUST	9.422	12.560	11.914	12.868
SEPTEMBER	9.404	12.379	11.473	12.876
OCTOBER	10.573	12.602	11.591	12.814
NOVEMBER	11.886	12.397	10.241	12.912
DECEMBER	11.889	12.555	10.395	12.681
AVERAGE	9.767	12.498	11.823	11.905

2009 Sales

&

Revenue Projections

2009 BUDGETED SUMMARY

REVENUE AND EXPENSES

SALES	30,130,071	
STREET LIGHTING	31,000	
SENTINEL LIGHTS	52,693	
OTHER OPERATING RECEIPTS		
OTHER JOBBINGS	100,000	
TOTAL OPERATING REVENUES	30,313,764	
NON OPERATING REVENUES RECEIPTS		
INTEREST (DEPRECIATION/STABLIZATION)	250,000	
FLUSH OF FUNDS	20,000	
WATER DEPARTMENT REIMBURSEMENT	180,000	
SALES TAX COLLECTION	360,000	
TOTAL REVENUE / RECEIPTS	31,123,764	
BUDGETED EXPENSES		% OF KWH SALES
PURCHASED POWER COSTS	25,472,201	84.5%
OTHER POWER COSTS	300,000	1.0%
POWER MARKET ADJ. (SELECT)	**(2,000,000)**	-6.6%
OTHER BUDGETED COSTS	5,866,449	19.5%
SALES TAX PAYMENTS	360,000	
TOTAL 2008 EXPENDITURES	29,998,650	
OPERATING SURPLUS (LOSS)	1,125,114	3.7%
DEPRECIATION FUND TRANSFER	(700,000)	
SURPLUS (LOSS)	425,114	1.4%
REVENUE NOT INCLUDED IN ROR	(430,000)	
ADJ SURPLUS	**(4,886)**	

Estimated rate of return at 5%	1,506,504
Estimated rate of return at 8%	2,410,406

LITTLETON ELECTRIC LIGHT
2009 KWH SALES

100%

CUSTOMER TYPE	PLANNED SALES ($) 2009 % OF BASE	ESTIMATED REV.	% OF REV.	YTD ACTUAL SALES ($) 2009 YTD REV.	% OF REV.	% OF PROJ
RESIDENTIAL	89.7%	7,482,972	24.8%	7,149,008	24.3%	**95.5%**
BUSINESS	8.0%	1,493,708	5.0%	1,465,436	5.0%	**98.1%**
SMALL COMMERCIAL/INDUSTRIAL	0.7%	1,983,106	6.6%	2,068,189	7.0%	**104.3%**
LARGE COMMERCIAL/INDUSTRIAL	0.7%	18,362,094	60.9%	17,898,263	60.9%	**97.5%**
MUNICIPAL	0.9%	808,190	2.7%	803,928	2.7%	**99.5%**
STABILIZATION TRANSFER						
TOTAL	100.0%	30,130,071	100.0%	29,384,824	100.0%	**97.5%**

PLANNED KWH SALES AND RATES

ACTUAL KWH SALES AND RATES

CUSTOMER TYPE	RATE KWH	KWH SOLD	% OF KWH	KWH SOLD	% OF KWH	% OF PROJ	RATE KWH
RESIDENTIAL	0.11900	62,882,120	24.4%	61,593,529	24.4%	**98.0%**	**0.11607**
BUSINESS	0.12600	11,854,826	4.6%	11,605,036	4.6%	**97.9%**	**0.12628**
SMALL COMMERCIAL/INDUSTRIAL	0.13500	14,689,676	5.7%	15,373,041	6.1%	**104.7%**	**0.13453**
LARGE COMMERCIAL/INDUSTRIAL	0.11400	161,071,004	62.5%	156,647,260	62.1%	**97.3%**	**0.11426**
MUNICIPAL	0.11200	7,215,981	2.8%	7,158,963	2.8%	**99.2%**	**0.11230**
	0.11691	257,713,607	100.0%	252,377,829	100.0%	**97.9%**	**0.11643**

COST OF ENERGY		
SENTINEL LIGHTS	790,000	
STREET LIGHTING	425,000	
USED BY DEPARTMENT	635,000	
LOSSES	9,414,224	
TOTAL KWH PURCHASED	268,977,831	
COST OF ENERGY	25,472,201	85%
COST PER KWH	**0.0947**	

2009 Budget

LITTLETON ELECTRIC LIGHT DEPARTMENT

2009 BUDGET

TOTAL YTD EXPENDED AS OF DECEMBER 2008 100.00%

DEPARTMENT SUMMARY

DEPT #	DEPARTMENTS	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
10	ADMINISTRATION	1,703,947.20	1,653,826.74	97.1%	**1,723,819.33**	1.2%	4.2%
12	POWER COSTS	23,922,328.00	28,357,219.89	118.5%	**25,917,201.00**	8.3%	-8.6%
15	ACCT/BUSINESS SERVICES	707,180.00	575,424.95	81.4%	**786,130.00**	11.2%	36.6%
25	ENERGY SERVICES	156,560.00	174,817.14	111.7%	**181,720.00**	16.1%	3.9%
50	OPERATIONS	1,941,340.00	2,008,195.07	103.4%	**1,885,480.00**	-2.9%	-6.1%
60	ENGINEERING	165,470.00	201,980.95	122.1%	**186,540.00**	12.7%	-7.6%
30	METER DEPARTMENT	203,680.00	191,959.17	94.2%	**210,960.00**	3.6%	9.9%
35	BUILDING OPERATIONS	160,220.00	145,823.88	91.0%	**165,840.00**	3.5%	13.7%
40	TRANSPORTATION	273,920.00	243,972.66	89.1%	**280,540.00**	2.4%	15.0%
20	COMPUTER DEPARTMENT	430,260.00	435,814.78	101.3%	**474,420.00**	10.3%	8.9%
	TOTAL BUDGET	29,664,905.20	**33,989,035.23**	**114.6%**	**31,812,650.33**	**7.2%**	**-6.4%**

DEPARTMENT SUMMARY w/o POWER SUPPLY

DEPT #	DEPARTMENTS	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
10	ADMINISTRATION	1,703,947.20	1,653,826.74	97.1%	**1,728,819.33**	1.5%	4.5%
15	ACCT/BUSINESS SERVICES	707,180.00	575,424.95	81.4%	**786,130.00**	11.2%	36.6%
25	ENERGY SERVICES	156,560.00	174,817.14	111.7%	**181,720.00**	16.1%	3.9%
50	OPERATIONS	1,941,340.00	2,008,195.07	103.4%	**1,885,480.00**	-2.9%	-6.1%
60	ENGINEERING	165,470.00	201,980.95	122.1%	**186,540.00**	12.7%	-7.6%
30	METER DEPARTMENT	203,680.00	191,959.17	94.2%	**210,960.00**	3.6%	9.9%
35	BUILDING OPERATIONS	160,220.00	145,823.88	91.0%	**165,840.00**	3.5%	13.7%
40	TRANSPORTATION	273,920.00	243,972.66	89.1%	**246,540.00**	-10.0%	1.1%
20	COMPUTER DEPARTMENT	430,260.00	435,814.78	101.3%	**474,420.00**	10.3%	8.9%
	TOTAL BUDGET	5,742,577.20	**5,631,815.34**	**98.1%**	**5,866,449.33**	**2.2%**	**4.2%**

BUDGET SUMMARY

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	2,235,840.00	2,232,137.65	99.8%	**2,343,650.00**	4.8%	5.0%
2	OVERTIME	81,000.00	145,591.95	179.7%	**90,500.00**	11.7%	-37.8%
12	EMPLOYEE INSURANCE	737,800.00	681,649.64	92.4%	**731,800.00**	-0.8%	7.4%
13	CLOTHING	30,750.00	36,339.37	118.2%	**32,050.00**	4.2%	-11.8%
14	PHYSICALS	3,200.00	2,529.25	79.0%	**3,250.00**	1.6%	28.5%
15	EDUCATION/TRAINING	45,000.00	37,744.72	83.9%	**46,500.00**	3.3%	23.2%
16	CONFERENCE EXPENSE	17,000.00	15,431.64	90.8%	**18,500.00**	8.8%	19.9%
17	OFFICE EQUIPMENT	300.00	5,373.87	1791.3%	**2,750.00**	816.7%	100.0%
18	POSTAGE	31,000.00	36,881.57	119.0%	**40,000.00**	29.0%	8.5%
19	SUPPLIES: OPERATIONAL	126,200.00	162,437.01	128.7%	**117,700.00**	-6.7%	-27.5%
20	OFFICE	12,000.00	11,269.68	93.9%	**13,500.00**	12.5%	19.8%
21	KITCHEN	6,000.00	7,068.90	117.8%	**6,000.00**	0.0%	-15.1%
22	EQUIPMENT O/M	2,000.00	20,002.13	1000.1%	**2,000.00**	0.0%	-90.0%
23	EQUIPMENT RENT	35,000.00	28,356.94	81.0%	**30,000.00**	-14.3%	5.8%
24	COMPUTER O/M	120,000.00	137,708.92	114.8%	**121,000.00**	0.8%	-12.1%
25	PRINTING	23,000.00	22,132.63	96.2%	**30,000.00**	30.4%	35.5%
26	SUBSCRIPTIONS	18,850.00	18,434.66	97.8%	**19,300.00**	2.4%	4.7%
27	ASSOCIATION DUES & FEES	33,500.00	36,756.90	109.7%	**33,500.00**	0.0%	-8.9%
29	BUSINESS INSURANCE	187,100.00	146,985.19	78.6%	**157,247.00**	-16.0%	7.0%
30	TOOLS EXPENSE	26,500.00	18,503.12	69.8%	**26,500.00**	0.0%	43.2%
31	COMPANY MEETINGS	200.00	739.36	369.7%	**600.00**	200.0%	-18.8%
33	BAD DEBT	20,000.00	27,669.43	138.3%	**40,000.00**	100.0%	100.0%
34	FUEL	50,200.00	47,290.78	94.2%	**50,100.00**	-0.2%	5.9%
35	PARTS	40,000.00	35,845.83	89.6%	**40,000.00**	0.0%	11.6%
36	TELEPHONE	56,500.00	49,097.65	86.9%	**41,000.00**	-27.4%	-16.5%
37	ADVERTISING	4,000.00	9,388.83	234.7%	**3,000.00**	-25.0%	-68.0%
38	PROMOTIONAL EXPENSE	3,000.00	2,974.24	99.1%	**3,000.00**	0.0%	0.9%
39	COMMUNITY ENRICHMENT	30,000.00	24,885.19	83.0%	**30,000.00**	0.0%	20.6%
40	WATER	3,000.00	2,779.71	92.7%	**3,000.00**	0.0%	7.9%
41	ELECTRIC	INCLUD. IN PURCH. POWER	0.00		INCLUD. IN PURCH. POWER		
42	METERS PURCHASED	20,000.00	13,248.00	66.2%	**20,000.00**	0.0%	51.0%
43	RADIO REPAIRS	1,000.00	4,809.56	481.0%	**1,000.00**	0.0%	-79.2%
45	EMERGENCY EXPENSES	0.00	37,248.29		**0.00**		
46	MAINTENANCE	16,000.00	17,407.13	108.8%	**26,000.00**	62.5%	49.4%
47	IN LIEU OF TAXES	320,000.00	320,000.00	100.0%	**320,000.00**	0.0%	0.0%
48	DIRECT TOWN IT SERVICES	55,000.00	75,170.70	136.7%	**55,000.00**	0.0%	-26.8%
49	INTEREST EXPENSE	54,970.53	55,044.50	100.1%	**60,835.66**	10.7%	10.5%
55	PURCHASE POWER	23,367,328.00	27,960,648.67	119.7%	**25,472,201.00**	9.0%	-8.9%
57	OTHER POWER COSTS	295,000.00	181,462.75	61.5%	**225,000.00**	-23.7%	24.0%
60	UNBUDGETED EXPENSE	0.00	5,165.22				
70	BOND PAYMENT	138,666.67	138,666.67	100.0%	**138,666.67**	0.0%	
100	OUTSIDE SERVICES	925,500.00	726,932.74	78.5%	**977,500.00**	5.6%	34.5%
421	INVENTORY	475,000.00	434,451.62	91.5%	**425,000.00**	-10.5%	-2.2%
59	CONSERVATION CREDIT	0.00	12,619.44		**15,000.00**		18.9%
	TOTAL BUDGET	29,647,405.20	33,986,882.05	114.6%	**31,812,650.33**	7.3%	**-6.4%**

ADMINISTRATION
DEPARTMENT #10

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**357,000.00**	374,658.24	104.9%	**384,000.00**	7.6%	2.5%
2	OVERTIME	**1,500.00**	1,640.38	109.4%	**1,500.00**	0.0%	-8.6%
12	EMPLOYEE INSURANCE	**373,160.00**	389,216.42	104.3%	**406,720.00**	9.0%	4.5%
13	CLOTHING	**1,200.00**	6,706.98	558.9%	**5,000.00**	316.7%	-25.5%
14	PHYSICALS	**200.00**	236.25	118.1%	**250.00**	25.0%	5.8%
15	EDUCATION/TRAINING	**500.00**	2,400.00	480.0%	**2,500.00**	400.0%	4.2%
16	CONFERENCE EXPENSE	**1,000.00**	3,141.06	314.1%	**3,500.00**	250.0%	11.4%
17	OFFICE EQUIPMENT		5,373.87		**2,500.00**		-53.5%
18	POSTAGE						
19	SUPPLIES: OPERATIONAL	**20,000.00**	12,349.95	61.7%	**10,000.00**	-50.0%	-19.0%
20	OFFICE	**4,000.00**	5,412.52	135.3%	**5,000.00**	25.0%	-7.6%
21	CONFERENCE ROOM SUPP						
23	EQUIPMENT RENT						
25	PRINTING		4,237.62		**4,000.00**		
26	SUBSCRIPTIONS	**850.00**	1,050.87	123.6%	**1,000.00**	17.6%	-4.8%
27	ASSOCIATION DUES & FEES	**32,000.00**	31,156.90	97.4%	**32,000.00**	0.0%	2.7%
29	BUSINESS INSURANCE	**155,100.00**	117,115.19	75.5%	**123,247.00**	-20.5%	5.2%
31	COMPANY MEETINGS	**100.00**	739.36	739.4%	**500.00**	400.0%	-32.4%
34	VEHICLE	**200.00**	90.69	45.3%	**100.00**	-50.0%	10.3%
36	TELEPHONE	**55,000.00**	48,617.96	88.4%	**40,000.00**	-27.3%	-17.7%
37	ADVERTISING	**3,500.00**	8,347.23	238.5%	**2,500.00**	-28.6%	-70.0%
38	PROMOTIONAL EXPENSE		17.50				
39	COMMUNITY ENRICHMENT	**20,000.00**	5,905.97	29.5%	**10,000.00**	-50.0%	69.3%
47	IN LIEU OF TAXES	**320,000.00**	320,000.00	100.0%	**320,000.00**	0.0%	0.0%
49	INTEREST EXPENSE	**54,970.53**	54,970.50	100.0%	**60,835.66**	10.7%	10.7%
60	UNBUDGETED EXPENSE	**20,000.00**	5,165.22				
70	BOND PAYMENT	**138,666.67**	138,666.67	100.0%	**138,666.67**	0.0%	0.0%
100	OUTSIDE SERVICES	**145,000.00**	116,609.39	80.4%	**170,000.00**	17.2%	45.8%
	TOTAL BUDGET	1,703,947.20	1,653,826.74	97.1%	**1,723,819.33**	1.2%	**4.2%**

PURCHASE POWER
DEPARTMENT 12

BUD #	DESCRIPTION	**2008** BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	**2009 BUDGET**	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
55	PURCHASE POWER	**23,367,328.00**	27,960,648.67	119.7%	**25,472,201.00**	9.0%	-8.9%
57	OTHER POWER COSTS	**295,000.00**	181,462.75	61.5%	**225,000.00**	-23.7%	24.0%
100	OUTSIDE SERVICES	**260,000.00**	215,108.47	82.7%	**220,000.00**	-15.4%	2.3%
	TOTAL BUDGET	23,922,328.00	28,357,219.89	118.5%	**25,917,201.00**	8.3%	**-8.6%**

ACCOUNTING / BUSINESS SERVICES
DEPARTMENT 15

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**385,840.00**	369,049.92	95.6%	**380,000.00**	-1.5%	3.0%
2	OVERTIME	**1,000.00**	3,348.32	334.8%	**2,500.00**	150.0%	-25.3%
12	EMPLOYEE INSURANCE	**89,040.00**	65,080.87	73.1%	**79,380.00**	-10.8%	22.0%
14	PHYSICALS	**500.00**	400.00	80.0%	**500.00**	0.0%	25.0%
15	EDUCATION/TRAINING	**2,000.00**	750.00	37.5%	**2,000.00**	0.0%	166.7%
16	CONFERENCE EXPENSE	**1,500.00**	585.85	39.1%	**3,000.00**	100.0%	412.1%
17	OFFICE EQUIPMENT	**300.00**		0.0%	**250.00**	-16.7%	
18	POSTAGE	**27,000.00**	36,168.20	134.0%	**37,000.00**	37.0%	2.3%
20	OFFICE SUPPLIES	**1,000.00**	2,373.08	237.3%	**1,500.00**	50.0%	-36.8%
22	EQUIPMENT O/M						
23	EQUIPMENT RENT						
25	PRINTING	**8,000.00**	10,972.01	137.2%	**11,000.00**	37.5%	0.3%
26	SUBSCRIPTIONS	**500.00**	458.55	91.7%	**500.00**	0.0%	9.0%
27	ASSOCIATION DUES & FEES						
33	BAD DEBT	**20,000.00**	27,669.43	138.3%	**40,000.00**	100.0%	0.0%
34	VEHICLE EXPENSES						
49	INTEREST		74.00				
100	OUTSIDE SERVICES	**170,500.00**	58,494.72	34.3%	**228,500.00**	34.0%	290.6%
	TOTAL BUDGET	707,180.00	575,424.95	81.4%	**786,130.00**	11.2%	**36.6%**

COMMUNITY / ENERGY SERVICES
DEPARTMENT 25

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**80,000.00**	99,463.56	124.3%	**85,000.00**	6.3%	-14.5%
2	OVERTIME						
12	EMPLOYEE INSURANCE	**16,960.00**	13,528.69	15.3%	**15,120.00**	-10.8%	11.8%
13	CLOTHING						
14	PHYSICALS						
15	EDUCATION/TRAINING	**500.00**		0.0%	**500.00**	0.0%	
16	CONFERENCE EXPENSE	**1,500.00**	892.29	59.5%	**1,000.00**	-33.3%	12.1%
17	OFFICE EQUIPMENT						
18	POSTAGE	**1,000.00**		0.0%	**500.00**	-50.0%	#DIV/0!
19	OPERATIONAL SUPPLIES						
20	OFFICE SUPPLIES						
22	EQUIPMENT O/M						
23	EQUIPMENT RENT						
25	PRINTING	**15,000.00**	6,923.00	46.2%	**15,000.00**	0.0%	116.7%
26	SUBSCRIPTIONS						
27	ASSOCIATION DUES & FEES						
31	BUSINESS MEETINGS	**100.00**		0.0%	**100.00**	0.0%	
37	ADVERTISING	**500.00**	1,041.60	208.3%	**500.00**	0.0%	-52.0%
38	PROMOTIONAL EXPENSE	**3,000.00**	2,956.74	98.6%	**3,000.00**	0.0%	1.5%
39	COMMUNITY ENRICHMENT	**10,000.00**	18,979.22	189.8%	**20,000.00**	100.0%	5.4%
100	OUTSIDE SERVICES	**28,000.00**	17,722.60	63.3%	**26,000.00**	-7.1%	46.7%
60	UNBUDGED EXPENSES		690.00				-100.0%
59	ENERGY REBATES		12,619.44		**15,000.00**		18.9%
	TOTAL BUDGET	156,560.00	174,817.14	111.7%	**181,720.00**	16.1%	**3.9%**

LINE OPERATIONS
DEPARTMENT 50

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**900,000.00**	876,415.36	97.4%	**906,000.00**	0.7%	3.4%
2	OVERTIME	**73,000.00**	135,670.55	185.9%	**80,000.00**	9.6%	-41.0%
12	EMPLOYEE INSURANCE	**173,840.00**	135,591.16	78.0%	**154,980.00**	-10.8%	14.3%
13	CLOTHING	**25,000.00**	29,217.90	116.9%	**25,000.00**	0.0%	-14.4%
14	PHYSICALS	**2,000.00**	1,893.00	94.7%	**2,000.00**	0.0%	5.7%
15	EDUCATION/TRAINING	**25,000.00**	29,939.31	119.8%	**25,000.00**	0.0%	-16.5%
16	CONFERENCE EXPENSE	**2,500.00**	275.00	11.0%	**2,500.00**	0.0%	809.1%
18	FREIGHT	**2,500.00**	713.37	28.5%	**2,500.00**	0.0%	250.4%
19	SUPPLIES: OPERATIONAL	**30,000.00**	50,651.25	168.8%	**30,000.00**	0.0%	-40.8%
20	OFFICE SUPPLIES						
21	KITCHEN SUPPLIES	**2,500.00**	2,237.52	89.5%	**2,500.00**	0.0%	11.7%
22	EQUIPMENT O/M	**0.00**	775.00	#DIV/0!	**0.00**		-100.0%
23	EQUIPMENT RENT	**0.00**	12,312.72	#DIV/0!	**0.00**		-100.0%
30	TOOLS EXPENSE	**20,000.00**	16,174.01	80.9%	**20,000.00**	0.0%	23.7%
43	RADIO REPAIR						
45	EMERGENCY EXPENSES	**0.00**	37,248.29		**0.00**		-100.0%
46	MAINTENANCE	**0.00**	(19.85)		**0.00**		
60	UNBUDGETED EXPENSES		2,153.18				-100.0%
100	OUTSIDE SERVICES	**210,000.00**	242,495.68	115.5%	**210,000.00**	0.0%	-13.4%
421	INVENTORY	**475,000.00**	434,451.62	91.5%	**425,000.00**	-10.5%	-2.2%
	TOTAL BUDGET	1,941,340.00	2,008,195.07	103.4%	**1,885,480.00**	-2.9%	-6.1%

ENGINEERING OPERATIONS
DEPARTMENT 60

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**100,000.00**	105,319.29	105.3%	**108,150.00**	8.2%	2.7%
2	OVERTIME	**500.00**		0.0%	**500.00**	0.0%	0.0%
12	EMPLOYEE INSURANCE	**12,720.00**	11,117.63	87.4%	**11,340.00**	-10.8%	2.0%
13	CLOTHING	**750.00**	414.49	55.3%	**750.00**	0.0%	80.9%
14	PHYSICALS	**500.00**			**500.00**	0.0%	0.0%
15	EDUCATION/TRAINING	**5,000.00**		0.0%	**3,000.00**	-40.0%	0.0%
16	CONFERENCE EXPENSE	**3,000.00**	8,072.84	269.1%	**3,000.00**	0.0%	-62.8%
17	OFFICE EQUIPMENT						
18	POSTAGE / FREIGHT						
19	SUPPLIES: OPERATIONAL	**10,000.00**	31,943.77	319.4%	**15,000.00**	50.0%	-53.0%
20	OFFICE						
22	EQUIPMENT O/M		18,414.63				
23	EQUIPMENT RENT						
24	COMPUTER O/M		188.96		**1,000.00**		429.2%
26	SUBSCRIPTIONS		299.00		**300.00**		0.3%
27	ASSOCIATION DUES & FEES	**1,500.00**	5,600.00		**1,500.00**	0.0%	-73.2%
30	TOOLS EXPENSE	**1,500.00**	1,014.00	67.6%	**1,500.00**	0.0%	47.9%
34	VEHICLE EXPENSES						
35	VEHICLE REPAIRS						
36	TELEPHONE						
45	EMERGENCY EXPENSES						
46	MAINTENANCE		4,492.29		**5,000.00**		11.3%
100	OUTSIDE SERVICES	**30,000.00**	15,104.05	50.3%	**35,000.00**	16.7%	131.7%
	TOTAL BUDGET	165,470.00	201,980.95	122.1%	**186,540.00**	12.7%	**-7.6%**

METER DEPARTMENT
DEPARTMENT 30

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**143,000.00**	148,313.37	103.7%	**152,500.00**	6.6%	2.8%
2	OVERTIME	**1,000.00**	1,104.83	110.5%	**1,500.00**	50.0%	35.8%
12	EMPLOYEE INSURANCE	**29,680.00**	24,646.43	83.0%	**26,460.00**	-10.8%	7.4%
13	CLOTHING	**2,500.00**		0.0%		-100.0%	
14	PHYSICALS						
15	EDUCATION/TRAINING	**1,500.00**		0.0%	**2,500.00**	66.7%	
16	CONFERENCE EXPENSE	**1,000.00**			**1,000.00**		100.0%
17	OFFICE EQUIPMENT						
19	SUPPLIES: OPERATIONAL	**3,000.00**	2,946.54	98.2%	**3,000.00**	0.0%	1.8%
20	OFFICE SUPPLIES						
22	EQUIPMENT O/M						
23	EQUIPMENT RENT						
30	TOOLS EXPENSE						
42	INV /(METERS ONLY)	**20,000.00**	13,248.00	66.2%	**20,000.00**	0.0%	51.0%
45	EMERGENCY EXPENSES						
60	UNBUDGETED EXPENSES						
100	OUTSIDE SERVICES	**2,000.00**	1,700.00	85.0%	**4,000.00**	100.0%	135.3%
	TOTAL BUDGET	203,680.00	191,959.17	94.2%	**210,960.00**	3.6%	**9.9%**

BUILDING MAINTENANCE
DEPARTMENT 35

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**80,000.00**	80,583.57	100.7%	**83,000.00**	3.8%	3.0%
2	OVERTIME	**2,000.00**	1,509.92	75.5%	**2,000.00**	0.0%	32.5%
12	EMPLOYEE INSURANCE	**12,720.00**	13,528.68	106.4%	**11,340.00**	-10.8%	-16.2%
13	CLOTHING	**500.00**		0.0%	**500.00**	0.0%	
14	PHYSICALS						
19	BUILDING/MAINT SUPPLIES	**26,000.00**	23,649.56	91.0%	**26,000.00**	0.0%	9.9%
22	EQUIPMENT MAINT/REPAIRS	**2,000.00**		0.0%	**2,000.00**	0.0%	
23	EQUIPMENT RENT						
30	TOOLS EXPENSE	**2,000.00**			**2,000.00**	0.0%	
40	WATER	**3,000.00**	2,779.71	92.7%	**3,000.00**	0.0%	7.9%
41	ELECTRIC	**INCLUD. IN PURCH. POWER**			**INCLUD. IN PURCH. POWER**		
46	MAINTENANCE	**1,000.00**		0.0%	**1,000.00**	0.0%	0.0%
100	OUTSIDE SERVICES	**31,000.00**	23,772.44	76.7%	**35,000.00**	12.9%	47.2%
	TOTAL BUDGET	160,220.00	145,823.88	91.0%	**165,840.00**	3.5%	**13.7%**

TRANSPORTATION DEPARTMENT
DEPARTMENT 40

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**95,000.00**	79,211.27	83.4%	**95,000.00**	0.0%	19.9%
2	OVERTIME	**2,000.00**	2,317.95	115.9%	**2,500.00**	25.0%	7.9%
12	EMPLOYEE INSURANCE	**12,720.00**	13,528.66	106.4%	**11,340.00**	-10.8%	-16.2%
13	CLOTHING	**500.00**		0.0%	**500.00**	0.0%	
14	PHYSICALS						
15	EDUCATIONAL EXPENSE	**500.00**	960.09	192.0%	**1,000.00**	100.0%	4.2%
16	CONFERENCE EXPENSE	**1,500.00**		0.0%	**1,500.00**	0.0%	
17	OFFICE EQUIPMENT EXPENSE						
19	AUTOMOTIVE SUPPLIES	**2,200.00**	935.19	42.5%	**2,200.00**	0.0%	135.2%
21	OIL & LUBE	**3,500.00**	4,831.38	138.0%	**3,500.00**	0.0%	-27.6%
20	TIRES	**7,000.00**	3,484.08	49.8%	**7,000.00**	0.0%	100.9%
22	SHOP EQUIPMENT O/M						
23	EQUIPMENT RENT						
26	SUBSCRIPTIONS						
29	VEHICLE INSURANCE	**32,000.00**	29,870.00	93.3%	**34,000.00**	6.3%	13.8%
30	TOOLS EXPENSE	**2,000.00**	1,315.11	65.8%	**2,000.00**	0.0%	52.1%
34	FUEL	**50,000.00**	46,510.09	93.0%	**50,000.00**	0.0%	7.5%
35	PARTS	**40,000.00**	35,845.83	89.6%	**40,000.00**	0.0%	11.6%
43	RADIOS TEST/REPAIRS	**1,000.00**	4,809.56	481.0%	**1,000.00**	0.0%	-79.2%
46	OUTSIDE VEHICLE REPAIRS	**15,000.00**	12,934.69	86.2%	**20,000.00**	33.3%	54.6%
100	OUTSIDE SERVICES	**9,000.00**	7,418.76	82.4%	**9,000.00**	0.0%	21.3%
	TOTAL BUDGET	273,920.00	243,972.66	89.1%	**280,540.00**	2.4%	**15.0%**

COMPUTER DEPARTMENT
DEPARTMENT 20

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
1	PAYROLL: REGULAR	**95,000.00**	99,123.07	104.3%	**150,000.00**	57.9%	51.3%
2	OVERTIME	**0.00**			**0.00**		
12	EMPLOYEE INSURANCE	**16,960.00**	15,411.10	90.9%	**15,120.00**	-10.8%	-1.9%
13	CLOTHING	**300.00**		0.0%	**300.00**	0.0%	
14	PHYSICALS						
15	EDUCATION/TRAINING	**10,000.00**	3,695.32	37.0%	**10,000.00**	0.0%	170.6%
16	CONFERENCE EXPENSE	**3,000.00**	2,464.60	82.2%	**3,000.00**	0.0%	21.7%
17	OFFICE EQUIPMENT						
19	COMPUTER COPIER SUPPLIE	**35,000.00**	39,960.75	114.2%	**31,500.00**	-10.0%	-21.2%
20	OFFICE SUPPLIES						
22	EQUIPMENT O/M		812.50	0.0%			
23	EQUIPMENT RENT	**35,000.00**	16,044.22	45.8%	**30,000.00**	-14.3%	87.0%
24	COMPUTER O/M	**120,000.00**	137,519.96	114.6%	**120,000.00**	0.0%	-12.7%
26	SUBSCRIPTIONS	**17,500.00**	16,626.24	95.0%	**17,500.00**	0.0%	5.3%
27	ASSOCIATION DUES & FEES						
30	TOOLS EXPENSE	**1,000.00**		0.0%	**1,000.00**	0.0%	
36	TELEPHONE	**1,500.00**	479.69		**1,000.00**	-33.3%	108.5%
100	OUTSIDE SERVICES	**40,000.00**	28,506.63	71.3%	**40,000.00**	0.0%	0.0%
34	VEHICLE EXPENSES		0.00				0.0%
48	DIRECT TOWN IT SERVICES	**55,000.00**	75,170.70	136.7%	**55,000.00**	100.0%	-26.8%
	OUTSIDE SERVICES TOWN IT						
	TOTAL BUDGET	430,260.00	435,814.78	101.3%	**474,420.00**	10.3%	**8.9%**

Outside Services Detail (1 OF 2 PAGES)

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
	LEGAL AND ADMINISTRATION SUPPORT						
101	LEGAL SERVICES GENERAL	**50,000.00**	7,446.28	14.9%	**20,000.00**	-60.0%	168.6%
102	SPECIAL PROJECTS				**10,000.00**		
	TELCOM SERVICES		36,335.70		**35,000.00**		-3.7%
109	SOLAR INITIATIVE	**CAPITAL**			**CAPITAL**		
100	GENERAL HIRE	**10,000.00**	42,827.41	428.3%	**20,000.00**	100.0%	-53.3%
112	POLICE SERVICES LITTLETOI	**85,000.00**	30,000.00	35.3%	**85,000.00**	0.0%	183.3%
10-100	**TOTAL ADMINISTRATION**	**145,000.00**	116,609.39	80.4%	**170,000.00**	17.2%	45.8%
	ACC/BUSINESS SERVICES						
130	AUDIT/ACCOUNTING	**19,500.00**	21,016.94	107.8%	**23,000.00**	17.9%	9.4%
131	COLLECTION SERVICES	**1,000.00**	628.34	62.8%	**2,000.00**	100.0%	218.3%
132	OUTSIDE/TOWN ACC/TREAS	**110,000.00**		0.0%	**160,000.00**	45.5%	
133	BILLING SERVICES	**22,000.00**	21,696.92	98.6%	**22,000.00**	0.0%	1.4%
134	BANKING SERVICES	**15,000.00**	15,152.52	101.0%	**15,500.00**	3.3%	2.3%
140	COMPUTER SUPPORT	**3,000.00**		0.0%	**3,000.00**	0.0%	
130	PLANT VALUATION				**3,000.00**		
15-100	**ACC/BUSINESS SERVICES**	**170,500.00**	58,494.72	34.3%	**228,500.00**	34.0%	290.6%
140	**COMPUTER DEPARTMENT**						
	GENERAL HIRE	**15,000.00**	28,506.63	190.0%	**15,000.00**	0.0%	-47.4%
	RTM	**10,000.00**			**10,000.00**	0.0%	
	ERIE-THAMES/HARRIX	**15,000.00**			**15,000.00**	0.0%	
	TOTAL COMPUTER DEPT.	**40,000.00**	28,506.63	71.3%	**40,000.00**	0.0%	40.3%
	COMMUNITY SERVICES						
100	GENERAL HIRE	**15,000.00**	14,330.00	95.5%	**15,000.00**	100.0%	4.7%
133	MAILING SUPPORT	**1,000.00**	111.85	11.2%	**1,000.00**	0.0%	794.1%
150	ENERGY SERVICE SUPPORT	**7,000.00**			**5,000.00**	100.0%	
151	AUDITS	**5,000.00**	3,280.75		**5,000.00**	100.0%	52.4%
152	ENERGY DMS SUPPORT						
25-100	**TOTAL COMMUNITY SERVICE**	**28,000.00**	17,722.60	63.3%	**26,000.00**	-7.1%	46.7%

Outside Services Detail (2 OF 2 PAGES)

	METER DEPARTMENT						
100	GENERAL HIRE	**2,000.00**	1,700.00	85.0%	**4,000.00**	100.0%	135.3%
30-100	**TOTAL METER DEPARTMEN**	**2,000.00**	1,700.00	85.0%	**4,000.00**	100.0%	135.3%
	BUILDING DEPARTMENT						
100	GENERAL HIRE	**20,000.00**	15,687.44	78.4%	**20,000.00**	0.0%	27.5%
180	OUTSIDE MAINTENANCE	**10,000.00**	8,085.00	80.9%	**10,000.00**	0.0%	100.0%
181	TREATMENT EQUIP MAINT.	**1,000.00**			**5,000.00**	400.0%	
35-180	**TOTAL BUILDING DEPT.**	**31,000.00**	23,772.44	76.7%	**35,000.00**	12.9%	47.2%
	TRANSPORTATION DEPT						
100	GENERAL HIRE	**5,000.00**	4,534.76	90.7%	**5,000.00**	0.0%	10.3%
141	BUCKET TESTING	**4,000.00**	2,884.00	72.1%	**4,000.00**	0.0%	38.7%
	TRUCK CABLES						
40-100	**TOTAL TRANS. DEPT.**	**9,000.00**	7,418.76	82.4%	**9,000.00**	0.0%	21.3%
	LINE OPERATIONS						
100	GENERAL HIRE	**10,000.00**	60,740.31	607.4%	**10,000.00**	0.0%	-83.5%
120	TREE TRIMMING *	**165,000.00**	154,881.14	93.9%	**165,000.00**	0.0%	6.5%
121	POLICE SERVICES	**25,000.00**	26,874.23	107.5%	**25,000.00**	0.0%	-7.0%
122	CONTRACT HIRE	**10,000.00**		0.0%	**10,000.00**	0.0%	100.0%
50-100	**TOTAL OPERATIONS**	**210,000.00**	242,495.68	115.5%	**210,000.00**	0.0%	-13.4%
	ENGINEERING						
110	ENGINEERING SERVICES	**5,000.00**	15,104.05	302.1%	**5,000.00**	0.0%	-66.9%
111	TESTING	**5,000.00**		0.0%	**10,000.00**	100.0%	
112	SCADA/GIS (USC)	**20,000.00**		0.0%	**20,000.00**	0.0%	
60-100	**TOTAL ENGINEERING**	**30,000.00**	15,104.05	50.3%	**35,000.00**	16.7%	131.7%
	POWER SUPPLY						
102	LEGAL / CONTRACT EXP	**80,000.00**	146,078.12	182.6%	**100,000.00**	25.0%	-31.5%
103	ENGINEERING POWER SUPP	**120,000.00**		0.0%	**60,000.00**	-50.0%	
104	MONTHLY P.S. SERVICE(PLM	**60,000.00**	69,030.35		**60,000.00**		
12-100	**TOTAL POWER SUPPLY**	**260,000.00**	215,108.47	82.7%	**220,000.00**	-15.4%	2.3%
100	TOTAL OUTSIDE SERVICI	**925,500.00**	726,932.74	78.5%	**977,500.00**	5.6%	**34.5%**

Insurance Detail

BUD #	DESCRIPTION	2008 BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	2009 BUDGET	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
10-29	BUSINESS INSURANCE						
A	MASS MUNICIPAL TRUST I & I	**79,000.00**	72,340.78	91.6%	**54,947.00**	-30.4%	-24.0%
B	PROPERTY & GENERAL	**40,000.00**	32,689.00	81.7%	**33,000.00**	-17.5%	1.0%
C	PUBLIC OFFICIALS	**17,000.00**	16,925.00	99.6%	**17,000.00**	0.0%	0.4%
D	INLAND MARINE	**3,600.00**	3,530.00	98.1%	**3,700.00**	2.8%	100.0%
	TRAVEL	**1,000.00**	950.00	95.0%	**1,000.00**	0.0%	100.0%
	EAP NETWORK	**3,500.00**	3,750.00	107.1%	**4,000.00**	14.3%	6.7%
	LONG TERM DISABILITY	**11,000.00**	8,554.89	77.8%	**9,600.00**	-12.7%	12.2%
	TOTAL BUSINESS INS.	**155,100.00**	138,739.67	89.5%	**123,247.00**	-20.5%	-11.2%
E	SICK LEAVE BUYBACK		**included in payroll**				
12	WORKMANS COMP	**28,000.00**		0.0%	**20,000.00**	-28.6%	
12	GM & AGM LIFE	**800.00**	787.50	98.4%	**800.00**	0.0%	
10-12	GROUP EMPLOYEE INS	**28,800.00**	787.50	2.7%	**20,800.00**	-27.8%	2541.3%
40-29	AUTO	**32,000.00**	29,870.00	93.3%	**34,000.00**	6.3%	13.8%
12	RETIREMENT	**285,000.00**	315,370.02	110.7%	**333,000.00**	16.8%	5.6%
12	HEALTH/LIFE INSURANCE	**384,000.00**	361,233.00	94.1%	**378,000.00**	-1.6%	4.6%
12	MEDICADE EXPENSE	**40,000.00**		0.0%	**inc. in Health**	-100.0%	
12	TOTAL EMPLOYEE INS	**709,000.00**	676,603.02	95.4%	**711,000.00**	0.3%	5.1%
	TOTAL INSURANCE	**924,900.00**	846,000.19	91.5%	**889,047.00**	-3.9%	5.1%

Inventory Detail

BUD #	DESCRIPTION	**2008** BUDGET	TOTAL YTD EXPENDED DECEMBER 2008	% YTD EXPENSE	**2009 BUDGET**	2008/2009 CHANGE %%%	ACT/BUD CHANGE %%%
50-423	POLES	**50,000**	48,395.66	96.8%	**50,000**	0.0%	3.3%
50-421	HARDWARE	**125,000**	174,120.46	139.3%	**100,000**	-20.0%	-42.6%
50-422	CABLE	**200,000**	62,116.50	31.1%	**150,000**	-25.0%	141.5%
50-424	TRANSFORMERS	**100,000**	149,819.00	149.8%	**125,000**	25.0%	-16.6%
	TOTAL INVENTORY	475000.00	434,451.62	91.5%	**425,000.00**	-10.5%	**-2.2%**

2009
Anticipated
Capital Plan
Summary

LITTLETON ELECTRIC LIGHT DEPARTMENT

FIVE YEAR ENGINEERING AND OPERATIONS CAPITA. .AN

($000)

	Project	Item(s)	Purpose	2009	2010	2011	2012	2013	2009 NOTES
Engineering	SCADA	RTU's,Radios	Distribution Automation	$20	$10	$10	$10	$10	Higher frequency radios, switch radios
	SCADA								
	SCADA	Reclosers/Switches	Automate switch points	$15	$15	$15	$15	$15	New automated switches
	GIS	Software	Maintenance and Upgrades	$5	$5	$5	$5	$5	USC upgrades
	SCADA	New SCADA	Better Functionality	$75					Windows based SCADA
	Maintenance	Various Test Equip.	Testing and monitoring	$10	$10	$10	$10	$10	
	Testing	TDR	Locate UG faults	$12					Radar fault locating
	TOTAL			**$137**	**$40**	**$40**	**$40**	**$40**	
Metering	Meters								
	Metering								
	Metering	Test Board	Meter Testing		$30				Replacement
	Metering	C/I Meters	C/I Customers	$10	$5	$5			
	Meters	All Types	New and Replacement	$10	$10	$10	$10	$10	
	TOTAL			**$20**	**$45**	**$15**	**$10**	**$10**	
Operations	Village on the Com.	Poles, wire, switches	Construct new circuit						On Hold
	Swanson/Mass Ave.	Poles, wire	Construct new circuit			$75			Backup Circuit
	Various Boxborough	Spacer cable	Replace Open Wire	$150	$75				Mass Ave, Middle Rd 09
	Beaver Brook Road	UG Cable	Replace Existing		$100				Circuits 2501,04
	Old Great Road	Poles, wire, switches	Reconfigure Circuits			$100	$50		Clean Up Mess
	NEDC2 (Cisco)	UG Cable	Circuit 2			$150	$150		Added Capacity
	Various Distribution	Poles, wire, switches	System upgrades, URDs	$50	$50	$50	$50	$50	
	Safety Equipment	Various	APPA/OSHA regulations	$20	$20	$20	$20	$20	
	TOTAL			**$220**	**$245**	**$395**	**$270**	**$70**	
			TOTAL	**$534**	**$415**	**$505**	**$370**	**$170**	

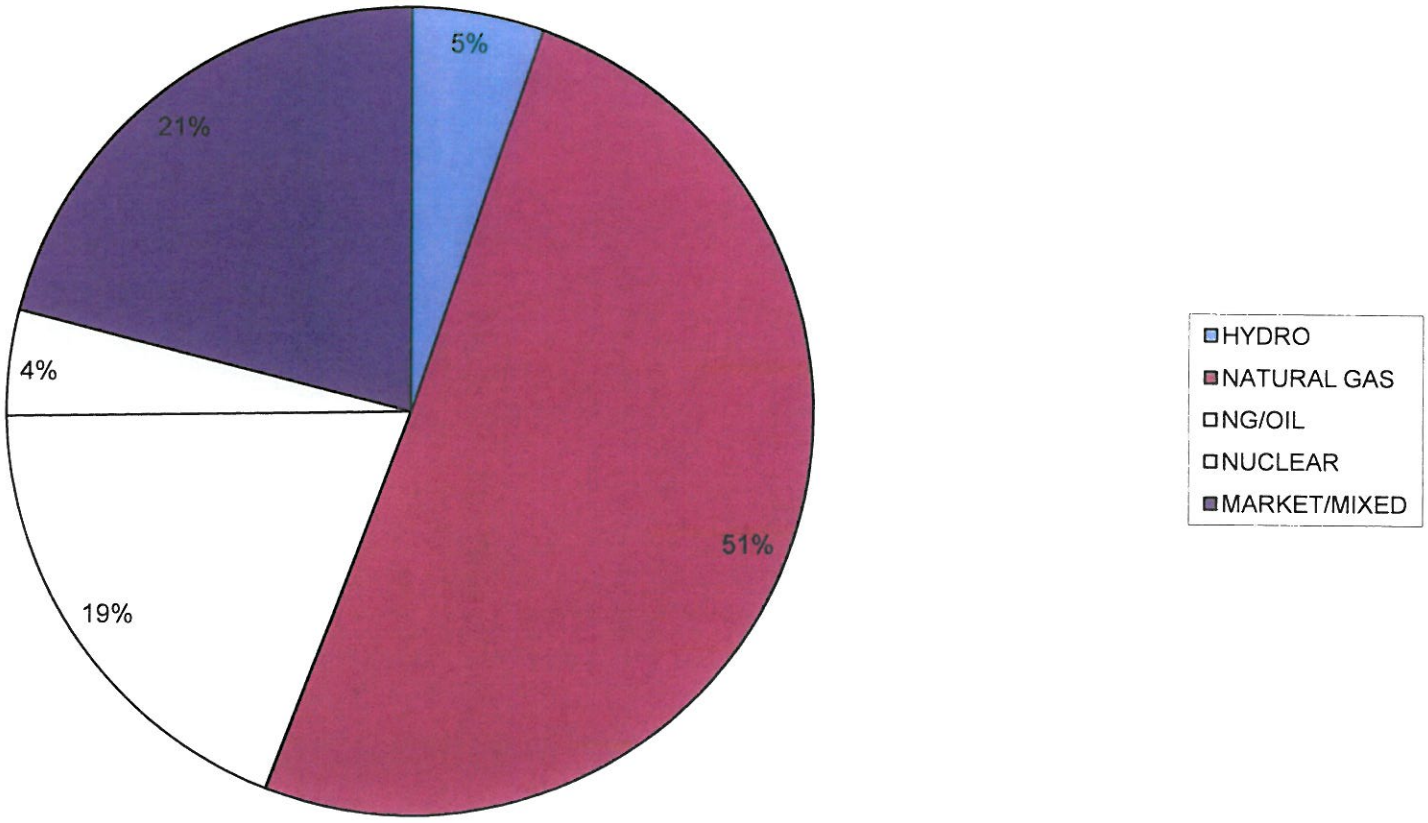
LITTLETON ELECTRIC LIGHT DEPARTMENT

FIVE YEAR VEHICLE/EQUIPMENT CAPITAL PLAN

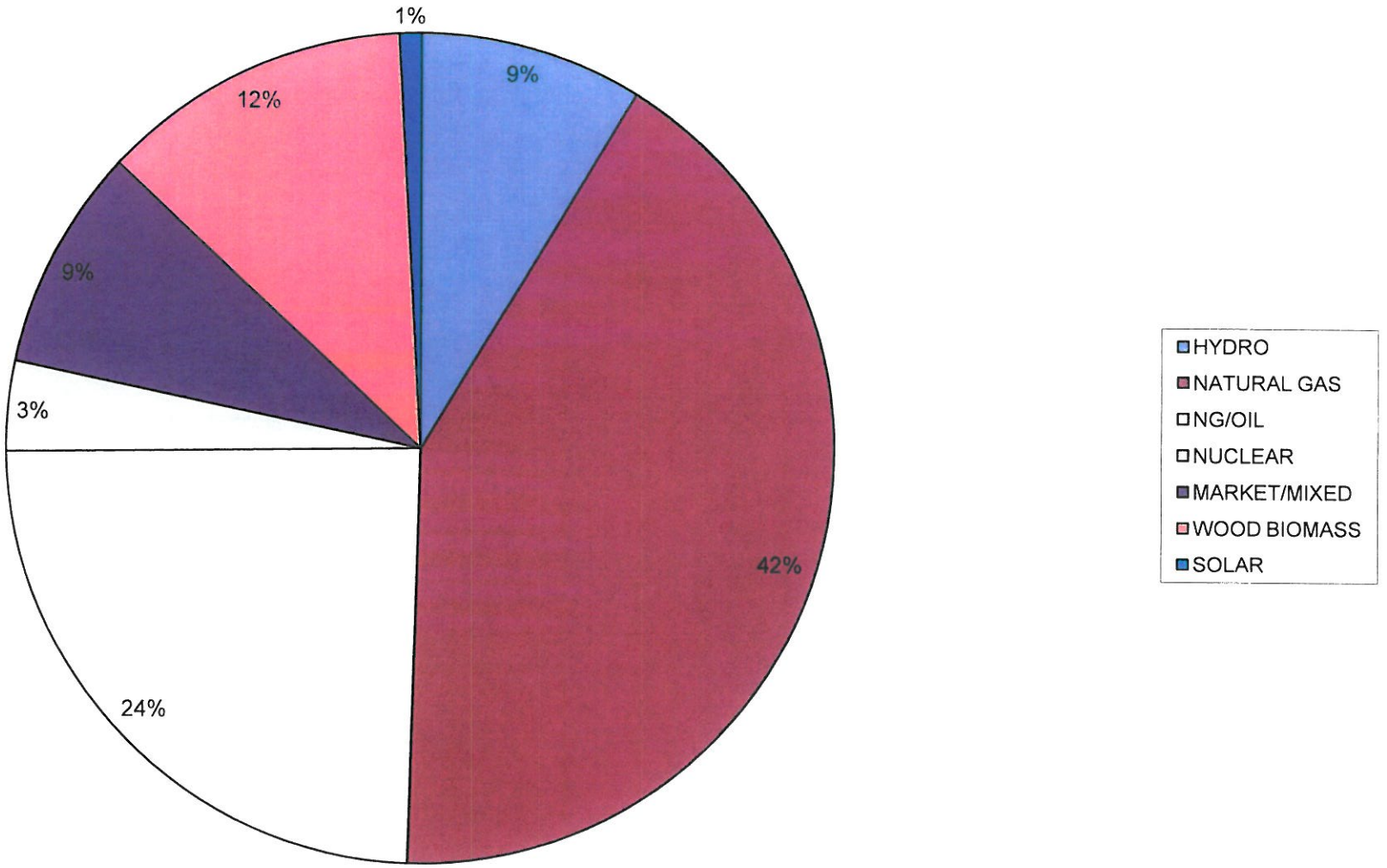
				($000)					
Vehicle #	**Year**	**Make and Model**	**Department**	**2009**	**2010**	**2011**	**2012**	**2013**	
750	2004	Toyota Prius	Business						Office Car
754									
755	1991	JCB Backhoe	Electric		$90				
756	2008	Ford Hybrid Escape	Metering						
760	2000	Ford F250 Mechanic's Service Tr.	Electric						
761	2002	Toyota Tacoma Pick-up	Electric	$35					Scott/Replaces 768
762	1999	Ford F-250 4X4 Pickup	Electric		$30				Jon S.
763	1997	Ford Explorer	Electric						Alan/Retire 09
764	2000	Ford Taurus	Electric		$25				Staff
765	1985	International Dump Truck	Electric						
766	2002	Ford Explorer	Electric	$35					Savas/Replaces 763 Alan
767	1995	GMC 4X4 Pickup Truck	Electric						Retire 2008
768	1997	Ford F-150 4X4 Pick-up	Electric						Retire 09
769	2001	Ford F-150 4X4 Pick-up	Electric						Staff
771	2007	International Dump Truck	Electric						New 2007
772	2004	I.H./Lift-All Bucket	Electric						Sold to Groton
773									
774	2008	I.H./Altec Bucket	Electric						Received 1/09
775	2000	International Bucket	Electric						
776	1997	I.H./Altec Bucket	Electric	$200					Replace old 774
777									
778	2001	International Bucket	Electric						
779	1990/2003	Ford F350 Stake Body	Electric		$25				Replace Chassis
780	1990/2003	International UG Puller	Electric						
781	2006	Utilimaster UG Van	Electric						UG truck
782	2008	Ford Hybrid Escape	Engineering						Nick
784	1990/2000	International Digger	Electric						
785									
786	2001	Ford Van	Engineering				$40		Electric Service Tech.
787	1996	I.H./Altec Digger	Electric			$180			
789									
791	2003	Chevy 1 Ton Dump Truck	Electric						Maintenance
	1996	Chipper	Electric						
	1995	John Deere Lawn Tractor	Facility						
	1994	Gravely Sweeper	Facility						
	1999	Fork Truck	Electric						Lease
	1990	Air Compressor	El/High						
	1996	3 Reel Trailer	Electric						
	2002	1 Reel Trailer	Electric						
	1987	Building/Emergency Generator	Facility						
	1998	Pole Trailer	Electric						
	1996	Pole Trailer	Electric						
			TOTAL	$270	$170	$180	$40	$0	

5 – Year
Power Supply
Summary &
Sources

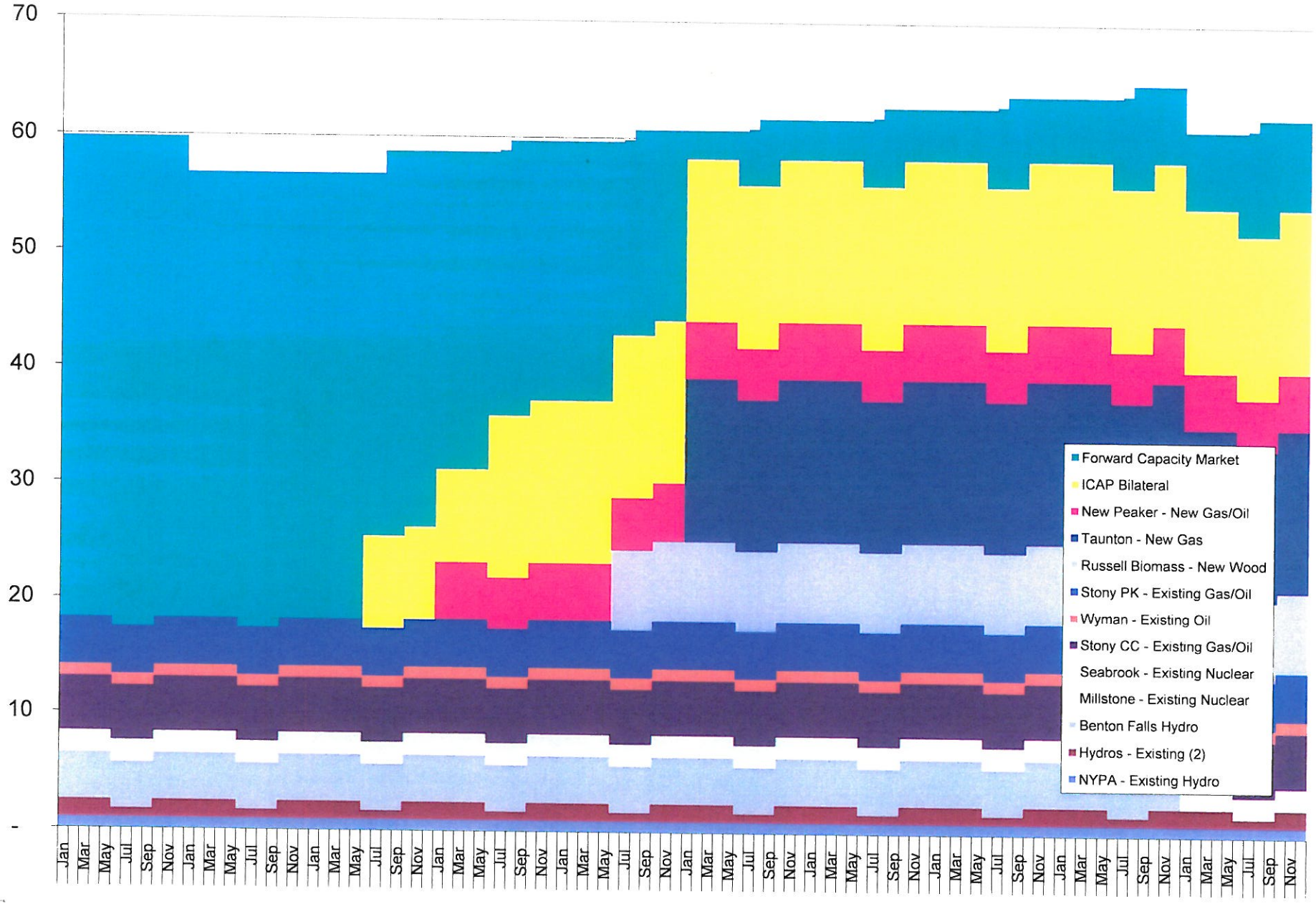
2009 POWER SUPPLY MIX

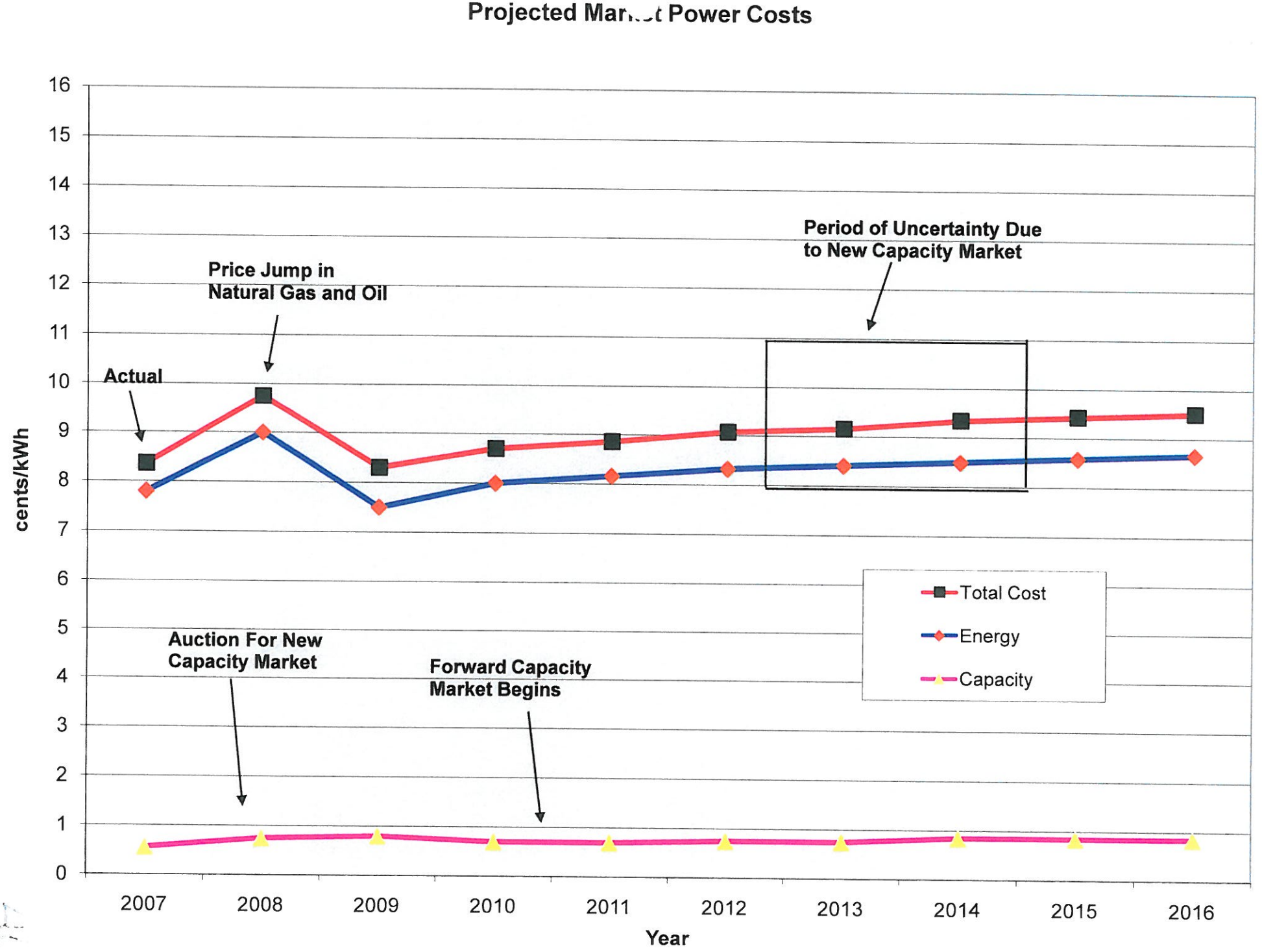


2013 POWER SUPPLY MIX



Sources of Capacity




Projected Market Power Costs
16
15
14
13
12
11
10
9
8
7
6
5
4
3
2
1
0
cents/kWh
Period of Uncertainty Due to New Capacity Market
Price Jump in Natural Gas and Oil
Actual
Auction For New Capacity Market
Forward Capacity Market Begins
Total Cost
Energy
Capacity
2007
2008
2009
2010
2011
2012
2013
2014
2015
2016
Year